FINANCIAL STATEMENTS

YEAR ENDED JUNE 30, 2022

FINANCIAL STATEMENTS YEAR ENDED JUNE 30, 2022

CONTENTS

	Page
Independent Auditor's Report	1
Statement of Financial Position	3
Statement of Activities	4
Statement of Functional Expenses	5
Statement of Cash Flows	6
Notes to Financial Statements	7



AUDIT AND ASSURANCE

INDEPENDENT AUDITOR'S REPORT

To the Board of Trustees Japanese American National Museum

Report on the Audit of the Financial Statements

Opinion

We have audited the financial statements of Japanese American National Museum (JANM), which comprise the statement of financial position as of June 30, 2022, and the related statements of activities, functional expenses and cash flows for the year then ended, and the related notes to the financial statements.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of JANM as of June 30, 2022, and the changes in its net assets and its cash flows for the year then ended, in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS) and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of JANM and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about JANM's ability to continue as a going concern for one year after the date that the financial statements are issued.

Auditor's Responsibility for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of JANM's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about JANM's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Green Hasson & Janks LLP

November 4, 2022 Los Angeles, California

STATEMENT OF FINANCIAL POSITION June 30, 2022

ASSETS

Cash and Cash Equivalents Investments Contributions and Grants Receivable (Net) Inventory (Net) Other Assets Beneficial Interest in Split-Interest Agreements Property and Equipment (Net) Historic Building and Land Lease Collections	\$ 9,577,284 21,228,078 2,603,301 287,050 136,135 1,573,390 17,426,648 11,323,670
TOTAL ASSETS	\$ 64,155,556
LIABILITIES AND NET ASSETS	
LIABILITIES: Accounts Payable and Accrued Expenses Paycheck Protection Program Loan Term Loan Economic Injury Disaster Loan Gift Annuity and Split-Interest Agreement Liabilities	\$ 1,038,174 577,762 691,667 500,000 189,977
TOTAL LIABILITIES	2,997,580
NET ASSETS: Without Donor Restrictions: Undesignated Board Designated With Donor Restrictions	22,931,625 9,681,077 28,545,274
TOTAL NET ASSETS TOTAL LIABILITIES AND NET ASSETS	<u>61,157,976</u> \$ 64,155,556
IVIAL LIADILITILS AND ALL ASSLIS	<u> </u>

The Accompanying Notes are an Integral Part of These Financial Statements

STATEMENT OF ACTIVITIES Year Ended June 30, 2022

	Without Donor			With Donor	
		Restrictions		Restrictions	Total
REVENUE AND SUPPORT:					
Contributions and Grants	\$	1,038,703	\$	2,986,420 \$	4,025,123
Government Grants and Contracts	Ŧ	1,340,139	Ŧ	-	1,340,139
Special Events (Net of Direct Benefit to Donors of \$265,641)		846,617		-	846,617
Contribution of Use of Historic Building and Land Lease		773,392		-	773,392
Memberships		712,566		-	712,566
Rental Income		412,040		-	412,040
Museum Store (Net of Cost of Goods Sold of \$211,602)		262,592		-	262,592
Other Revenue		246,390		-	246,390
Admissions		169,393		-	169,393
Net Assets Released from Donor Restrictions		3,784,502		(3,784,502)	
TOTAL REVENUE AND SUPPORT		9,586,334		(798,082)	8,788,252
EXPENSES:					
Program Services		7,491,750		-	7,491,750
Management and General		1,992,109		-	1,992,109
Development		1,050,548		-	1,050,548
TOTAL EXPENSES		10,534,407		-	10,534,407
CHANGE IN NET ASSETS BEFORE OTHER GAINS (LOSSES)		(948,073)		(798,082)	(1,746,155)
OTHER GAINS (LOSSES):					
Change in Value of Split-Interest Agreements		(16,990)		(186,200)	(203,190)
Investment Return (Net)		(1,473,371)		(1,496,551)	(2,969,922)
TOTAL OTHER GAINS (LOSSES)		(1,490,361)		(1,682,751)	(3,173,112)
CHANGE IN NET ASSETS		(2,438,434)		(2,480,833)	(4,919,267)
Net Assets - Beginning of Year		35,051,136		31,026,107	66,077,243
NET ASSETS - END OF YEAR	\$	32,612,702	\$	28,545,274 \$	61,157,976

The Accompanying Notes are an Integral Part of These Financial Statements

STATEMENT OF FUNCTIONAL EXPENSES Year Ended June 30, 2022

	Program Services						_			Support	Servio	ces			
					Public			Тс	otal Program	Ma	anagement				
	Membership	Exhibi	S	Education	Av	wareness		Store		Services	ar	nd General	De	velopment	Total
Salaries Payroll Taxes Employee Benefits	\$ 89,910 6,825 2,663	8	5,581 3,838 1,424	\$ 573,213 42,840 87,506	\$	213,184 16,225 27,903	\$	200,409 15,200 22,010	\$	2,182,297 164,928 271,506	\$	999,116 66,633 148,234	\$	506,178 37,514 44,854	\$ 3,687,591 269,075 464,594
TOTAL PERSONNEL COSTS	99,398	1,32),843	703,559		257,312		237,619		2,618,731		1,213,983		588,546	4,421,260
Contracted Services	17,920	1,02	2,364	235,753		26,040		63,761		1,365,838		77,566		237,289	1,680,693
Facility and Parking Rental	4,949	82	3,731	304,691		14,641		48,261		1,196,273		52,246		32,488	1,281,007
Depreciation	3,147	52	1,958	199,651		9,440		31,853		769,049		33,475		19,826	822,350
Professional Fees	2,728	35	L,978	35,657		7,724		16,941		415,028		255,709		79,287	750,024
Utilities	1,792	29	5,483	112,791		5,362		18,020		434,448		19,034		11,252	464,734
Equipment and Supplies	3,532	13	9,044	68,875		13,409		18,942		243,802		33,426		17,108	294,336
Insurance	1,620	1	7,271	10,000		3,487		4,166		36,544		115,465		6,421	158,430
Travel and Meetings	2,442	4	5,512	29,846		4,925		7,722		91,447		19,680		22,343	133,470
Telephone	612	8),149	30,779		1,716		5,133		118,389		6,277		3,527	128,193
Postage and Delivery	1,179	3	7,487	3,914		354		51,672		94,606		1,408		8,386	104,400
Bank and Merchant Fees	9,330	1	,029	140		-		20,369		40,868		34,432		9,337	84,637
Advertising	152		2,378	1,343		9,738		390		14,001		44,178		601	58,780
Interest	1,526	1	5,270	9,420		3,285		3,925		34,426		14,988		6,049	55,463
Other	175	1	2,126	400		600		1,297		14,598		31,000		7,722	53,320
Taxes, Licences and Fees	9		2,970	599		28		96		3,702		39,242		366	43,310
TOTAL FUNCTIONAL EXPENSES	<u>\$ 150,511</u>	\$ 4,70	5,593	\$ 1,747,418	\$	358,061	\$	530,167	\$	7,491,750	\$	1,992,109	\$	1,050,548	\$ 10,534,407

STATEMENT OF CASH FLOWS Year Ended June 30, 2022

CASH FLOWS FROM OPERATING ACTIVITIES:

Adjustments to Reconcile Change in Net Assets to Net Cash Provided by Operating Activities Depreciation Net Realized and Unrealized Loss on Investments Amortization of Use of Historic Building and Land Lease Amortization of Capitalized Debt Issuance Costs Change in Value of Split-Interest Agreements Contribution Restricted for Investment in Perpetuity Contribution of Gift Annuity (Increase) Decrease in:	822,350 3,334,415 389,917 581 203,190 (100,000) (10,942) 1,624,690
Depreciation Net Realized and Unrealized Loss on Investments Amortization of Use of Historic Building and Land Lease Amortization of Capitalized Debt Issuance Costs Change in Value of Split-Interest Agreements Contribution Restricted for Investment in Perpetuity Contribution of Gift Annuity	3,334,415 389,917 581 203,190 (100,000) (10,942) 1,624,690
Net Realized and Unrealized Loss on Investments Amortization of Use of Historic Building and Land Lease Amortization of Capitalized Debt Issuance Costs Change in Value of Split-Interest Agreements Contribution Restricted for Investment in Perpetuity Contribution of Gift Annuity	3,334,415 389,917 581 203,190 (100,000) (10,942) 1,624,690
Amortization of Use of Historic Building and Land Lease Amortization of Capitalized Debt Issuance Costs Change in Value of Split-Interest Agreements Contribution Restricted for Investment in Perpetuity Contribution of Gift Annuity	389,917 581 203,190 (100,000) (10,942) 1,624,690
Amortization of Capitalized Debt Issuance Costs Change in Value of Split-Interest Agreements Contribution Restricted for Investment in Perpetuity Contribution of Gift Annuity	581 203,190 (100,000) (10,942) 1,624,690
Change in Value of Split-Interest Agreements Contribution Restricted for Investment in Perpetuity Contribution of Gift Annuity	203,190 (100,000) (10,942) 1,624,690
Contribution Restricted for Investment in Perpetuity Contribution of Gift Annuity	(100,000) (10,942) 1,624,690
Contribution of Gift Annuity	(10,942) 1,624,690
	1,624,690
Contributions and Grants Receivable (Net)	
Inventory (Net)	(10 975)
Other Assets	(10,925) (22,771)
Increase in:	(,,,)
Accounts Payable and Accrued Expenses	170,304
NET CASH PROVIDED BY OPERATING ACTIVITIES	1,481,542
CASH FLOWS FROM INVESTING ACTIVITIES:	
Purchases of Property and Equipment	(192,981)
Purchases of Investments	(10,397,009)
Proceeds from Sales of Investments	150,000
NET CASH USED IN INVESTING ACTIVITIES	(10,439,990)
CASH FLOWS FROM FINANCING ACTIVITIES:	
Principal Payments on Term Loan	(600,000)
Proceeds from Economic Injury Disaster Loan	350,000
Contribution Restricted for Investment in Perpetuity	100,000
NET CASH USED IN FINANCING ACTIVITIES	(150,000)
NET DECREASE IN CASH AND CASH EQUIVALENTS	(9,108,448)
Cash and Cash Equivalents - Beginning of Year	18,685,732
CASH AND CASH EQUIVALENTS - END OF YEAR	\$ 9,577,284
SUPPLEMENTAL DISCLOSURE OF CASH FLOW INFORMATION: Interest Paid	<u>\$ </u>

NOTES TO FINANCIAL STATEMENTS June 30, 2022

NOTE 1 - ORGANIZATION

The Japanese American National Museum (JANM) is a California not-for-profit corporation, incorporated March 1, 1985 in the State of California. The mission of JANM is to promote understanding and appreciation of America's ethnic and cultural diversity by sharing the Japanese American experience. As the premier institution in its field, JANM houses the largest well-documented collection of Japanese American artifacts in the world. JANM sponsors ongoing exhibitions, lectures, workshops, educational programs, and related events at its Los Angeles headquarters. As a "museum without borders", JANM regularly presents exhibitions, public programs, and research projects in collaboration with Japanese American communities, other ethnic communities, and pre-eminent scholars, museums, and educational and cultural institutions around the globe. JANM is accredited by the American Association of Museums and is an affiliate of the Smithsonian Institution.

JANM's artifact collection is comprised of objects, photographs, home movies, books, manuscripts, works of art, and artifacts of historical significance that are held for educational and curatorial purposes. Each item is catalogued, preserved, and cared for, and activities verifying their existence and assessing their condition are performed continuously. The artifact collection, which was acquired primarily through contributions since JANM's inception, is not recognized as an asset on the statement of financial position. JANM's collection policies are consistent with the Code of Ethics for Museums adopted by the American Association of Museums.

NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

(a) **BASIS OF PRESENTATION**

The accompanying financial statements have been prepared on the accrual basis of accounting.

(b) NET ASSETS

Net assets, revenues, gains, and losses are classified based on the existence or absence of donor-imposed restrictions. Accordingly, net assets and changes therein are classified and reported as follows:

- Net Assets Without Donor Restrictions Undesignated. Net assets available for use in general operations and not subject to Board-imposed or donor-imposed restrictions.
- Net Assets Without Donor Restrictions Board Designated. Net assets available for use in general operations and not subject to donorimposed restrictions. The Board has designated, from net assets without donor restrictions, \$9,681,077 as a reserve for future projects or investment in infrastructure.

NOTES TO FINANCIAL STATEMENTS June 30, 2022

NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(b) **NET ASSETS** (continued)

• Net Assets With Donor Restrictions. Net assets subject to donorimposed restrictions. Some donor-imposed restrictions are temporary in nature, such as those that will be met by the passage of time or other events specified by the donor. Other donor-imposed restrictions are perpetual in nature, where the donor stipulates that resources be maintained in perpetuity. Donor-imposed restrictions are released when a restriction expires, that is, when the stipulated time has elapsed, when the stipulated purpose for which the resource was restricted has been fulfilled, or both. JANM has \$28,545,274 of net assets with donor restrictions at June 30, 2022.

(c) CASH AND CASH EQUIVALENTS

For financial statement purposes, JANM considers all highly liquid investments with original maturities of three months or less to be cash and cash equivalents. JANM maintains its cash in bank deposit accounts which at times, may exceed federally insured limits. JANM has not experienced any losses in such accounts and believes it is not exposed to any significant credit risk on cash and cash equivalents.

(d) INVESTMENTS

Investments in equity and debt securities with readily determinable market values are reported at fair value at the closing price on the last business day of the fiscal year. Investment purchases and sales are accounted for on a tradedate basis and investment receivables or payables may result on trades that have not been settled by the reporting date. Interest income is recorded as earned on an accrual basis, and dividend income is recorded based upon the ex-dividend date. Realized gains and losses are calculated based upon the underlying cost of the securities traded. Unrealized gains and losses are included in investment return in the statement of activities and represent the difference between the cost and fair value of investments held at the end of the fiscal year.

Investment securities, in general, are exposed to various risks, such as interest rate, credit, and overall market volatility. Due to the level of risk associated with certain long-term investments, it is reasonably possible that changes in the values of these investments will occur in the near term and that such changes could materially affect the amounts reported in the statement of financial position.

NOTES TO FINANCIAL STATEMENTS June 30, 2022

NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(d) **INVESTMENTS** (continued)

Investments are made according to the investment policies, guidelines, and objectives adopted by JANM's Board of Trustees (the Board). These guidelines provide for investments in equities, fixed income, and other securities and alternative strategies with performance measured against appropriate indices. The investments are managed and reviewed by outside investment managers contracted by JANM.

(e) CONTRIBUTIONS AND GRANTS RECEIVABLE

Contributions, including endowment gifts and pledges, as well as unconditional promises to give, are recognized as revenue in the period promised. Conditional promises to give - that is, those with a measurable performance or other barrier and a right of return - are not included as revenue until the conditions on which they depend have been met. At June 30, 2022, JANM had no conditional promises to give.

Contributions and grants receivable expected to be collected within one year are recorded at their net realizable value, while those that are expected to be collected in future years are recorded at the present value of estimated future cash flows discounted at an appropriate market interest rate at the time of the contribution. An average discount rate of 4% has been used to calculate the present value of contributions and grants receivable. The discount amounted to \$78,087 at June 30, 2022. At June 30, 2022, JANM evaluated the collectability of pledges receivable and determined that no allowance for uncollectible contributions and grants receivable was necessary.

(f) INVENTORY

Inventory consists of items held for sale in JANM's retail store and is stated at the lower of cost or net realizable value. At June 30, 2022, the inventory balance is presented on the statement of financial position net of a reserve for obsolescence of \$100,000. Cost is determined using the first-in, first-out method.

(g) BENEFICIAL INTEREST IN SPLIT-INTEREST AGREEMENTS

JANM is a beneficiary under various charitable remainder trusts. JANM is the trustee of certain of these irrevocable and revocable trusts, while other trusts are administered by third party trustees.

NOTES TO FINANCIAL STATEMENTS June 30, 2022

NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(g) **BENEFICIAL INTEREST IN SPLIT-INTEREST AGREEMENTS** (continued)

For irrevocable trusts, where JANM is the trustee, assets are reflected as JANM's beneficial interest in split-interest agreements and stated at fair value. Contribution revenue is recognized at the date each trust is established after recording liabilities for the actuarially-determined present value of the estimated future payments to be made to the beneficiaries. The actuarial liability is based on the present value of the future payments discounted at the appropriate risk-free rate at the inception of each agreement and the applicable mortality tables. Liabilities are adjusted during the terms of the trust for changes in the fair value of the assets, discount rates, and other changes in the estimates of future benefits. Actuarial liabilities totaled \$189,977 at June 30, 2022 and are included in gift annuity and split-interest agreement liabilities in the statement of financial position.

For irrevocable trusts held and administered by others, contribution revenues are recognized at the date the trusts are established. Adjustments to the beneficial interest in split-interest agreements to reflect the revaluation of the present value of the estimated future payments to the lifetime beneficiaries is recognized in the statement of activities as a change in value of split-interest agreements.

(h) **PROPERTY AND EQUIPMENT**

Property and equipment are recorded at cost if purchased or at fair value at the date of donation if donated. Depreciation is provided on a straight-line basis over the estimated useful lives of the related assets as follows:

Furniture, Fixtures and Equipment	3-10 Years
Building Improvements	10-20 Years
Museum Exhibitions and Media	5-10 Years

Expenditures for repairs and maintenance are charged to operations when incurred while renewals and betterments are capitalized.

(i) LONG-LIVED ASSETS

JANM reviews long-lived assets for impairment whenever events or changes in circumstances indicate that the carrying amount of the assets may not be recoverable. An impairment loss is recognized when the sum of the undiscounted future cash flows is less than the carrying amount of the asset, in which case a write-down is recorded to reduce the related asset to its estimated fair value. No impairment losses were recognized on long-lived assets during the year ended June 30, 2022.

NOTES TO FINANCIAL STATEMENTS June 30, 2022

NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(j) COLLECTIONS

In conformity with the practice followed by many museums, collection items purchased by or donated to JANM are not capitalized in the statement of financial position. JANM's collection is made up of artifacts and manuscripts that are held for exhibition and various other program activities. Each of the items is catalogued, preserved and cared for, and activities verifying their existence and assessing their condition are performed continuously. Deaccession proceeds are required by JANM policy to be applied to the acquisition of items for the permanent collection. JANM did not deaccession any collection items during the year ended June 30, 2022.

(k) PAYCHECK PROTECTION PROGRAM LOAN

JANM has elected to account for the forgivable loan received under the Paycheck Protection Program (PPP) provisions of the Coronavirus Aid, Relief, and Economic Security (CARES) Act as a debt instrument. The proceeds from the loan remain recorded as a liability until either (1) the loan is, in part or wholly, forgiven and JANM has been legally released or (2) JANM repays the loan to the lender.

(I) **REVENUE RECOGNITION**

Contributed revenue includes contributions and grants, annual memberships and revenues from fundraising events. Annual memberships are recognized as revenue when such income is received. Memberships, which are nonrefundable and nonreciprocal in nature, directly support JANM's mission and the benefits to members are available immediately upon joining. All donations are nonreciprocal in nature with the primary beneficiary being the general public.

Contributed revenue also includes government grants and contracts. For those government grants and contracts that are on a cost reimbursement basis, revenue recognition is conditioned upon the incurrence of allowable qualifying expenses. Such grants and contracts are generally considered nonreciprocal transactions restricted by the awarding agencies for certain purposes. Amounts received are recognized as revenue when JANM has incurred qualifying expenditures in compliance with specific contract or grant provisions. JANM has elected to adopt a policy whereby donor-restricted grants and contributions that were initially conditional and whose conditions and restrictions are met in the same reporting period as revenue without donor restrictions. Amounts received prior to incurring qualifying expenditures or fulfilling the specific performance obligations are reported as refundable contract advances in the statement of financial position.

NOTES TO FINANCIAL STATEMENTS June 30, 2022

NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(I) **REVENUE RECOGNITION** (continued)

Revenue from contracts with customers includes admissions and sales of merchandise in the museum store. Performance obligations for these revenue sources are satisfied at a point in time or upon the delivery of goods or services. There are no significant associated contract receivables or contract liabilities for revenue from contracts with customers as of June 30, 2022.

Rental income consists of short-term facility rental fees earned from unrelated third parties including retail vendors, film production companies, and individuals. Rental income is recognized upon the occurrence of the events for which the facilities were rented.

(m) FUNCTIONAL EXPENSES

The costs of providing the various program and supporting activities have been summarized on a functional basis in the statement of activities. Accordingly, certain costs have been directly charged to the program services and supporting services benefitted. With the exception of facility and parking rental, depreciation and utilities, which are allocated on the basis of square footage, expenses are allocated on the basis of estimates of time and effort.

(n) USE OF ESTIMATES

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make certain estimates and assumptions that affect the reported amounts of assets and liabilities and the disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

(o) INCOME TAXES

JANM is a California nonprofit corporation and is exempt from federal taxation under Internal Revenue Code Section 501(c)(3) and the corresponding state provisions.

In accordance with the Financial Accounting Standards Board's (FASB) Accounting Standards Codification (ASC) Topic No. 740, *Uncertainty in Income Taxes*, JANM recognizes the impact of tax positions in the financial statements if that position is more likely than not to be sustained on audit, based on the technical merits of the position. During the year ended June 30, 2022, JANM performed an evaluation of uncertain tax positions and did not note any matters that would require recognition in the financial statements or which might have an effect on its tax-exempt status.

NOTES TO FINANCIAL STATEMENTS June 30, 2022

NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(p) NEW ACCOUNTING PRONOUNCEMENTS

In September 2020, FASB issued Accounting Standards Update No. 2020-07, Not-for-Profit Entities (Topic 958): *Presentation and Disclosures by Not-for-Profit Entities for Contributed Nonfinancial Assets*. The ASU is intended to improve transparency in the reporting of contributed nonfinancial assets (also known as gifts-in-kind) received by not-for-profit organizations, including transparency on how those assets are used and how they are valued. JANM implemented the ASU during the year ended June 30, 2022. There was no significant impact to JANM's financial statements as a result of the implementation of the ASU.

(q) SUBSEQUENT EVENTS

JANM has evaluated events and transactions occurring subsequent to the statement of financial position date of June 30, 2022 for items that should potentially be recognized or disclosed in these financial statements. The evaluation was conducted through November 4, 2022, the date these financial statements were available to be issued. No such material events or transactions were noted, except as described in Notes 7 and 8.

NOTE 3 - FAIR VALUE MEASUREMENTS

JANM has implemented the accounting standard that defines fair value for those assets that are re-measured and reported at fair value at each reporting period. This standard establishes a single authoritative definition of fair value, sets out a framework for measuring fair value based on inputs used, and requires additional disclosures about fair value measurements. This standard applies to fair value measurements already required or permitted by existing standards.

In general, fair values determined by Level 1 inputs utilize quoted prices (unadjusted) in active markets for identical assets. Fair values determined by Level 2 inputs utilize data points that are observable such as quoted prices, interest rates and yield curves. Fair values determined by Level 3 inputs are unobservable data points for the asset and include situations where there is little, if any, market activity for the asset.

NOTES TO FINANCIAL STATEMENTS June 30, 2022

NOTE 3 - FAIR VALUE MEASUREMENTS (continued)

The following table presents information about JANM's assets that are measured at fair value on a recurring basis at June 30, 2022 and indicates the fair value hierarchy of the valuation techniques utilized to determine such fair value: The fair value of investments within Level 1 was obtained based on quoted market prices at the closing of the last business day of the fiscal year.

		Fair Value Measurements Using					
	Quoted Prices in Active Markets for Identical Total at Assets June 30, 2022 (Level 1)		Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)			
INVESTMENTS:							
Domestic Equity Funds International Equity Funds Bond Funds	\$ 11,705,168 1,743,002 6,147,250	\$ 11,705,168 1,743,002 6,147,250	\$ - - -	\$ - - -			
Fixed Income Funds	1,632,658	1,632,658	-	-			
TOTAL INVESTMENTS	21,228,078	21,228,078	-	-			
Beneficial Interest in Split-Interest Agreements	1,573,390	-	_	1,573,390			
TOTAL ASSETS	\$ 22,801,468	\$ 21,228,078	\$ -	\$ 1,573,390			
Gift Annuity and Split-Interest Agreement Liabilities	\$ 189,977	\$ -	\$ -	\$ 189,977			
TOTAL LIABILITIES	\$ 189,977	\$ -	\$ -	\$ 189,977			

The fair value of investments within Level 1 was obtained based on quoted market prices at the closing of the last business day of the fiscal year.

The fair value of the beneficial interest in split-interest agreements and the fair value of the gift annuity and split-interest agreement liabilities within Level 3 were determined as described in Note 2(g).

NOTES TO FINANCIAL STATEMENTS June 30, 2022

NOTE 3 - FAIR VALUE MEASUREMENTS (continued)

The table below sets forth a summary of the changes in the fair value of JANM's Level 3 assets and liabilities for the year ended June 30, 2022:.

	I Sp	Beneficial Interest in lit- Interest	Ā	ift Annuity and Split- Interest greement		T. 4. 1
	Agreements			Liabilities		Total
Beginning Balance Change in Value Contributions Distributions	\$	1,799,695 (237,247) 10,942 -	\$	(224,034) 34,057 - -	\$	1,575,661 (203,190) 10,942 -
ENDING BALANCE	\$	1,573,390	\$	(189,977)	\$	1,383,413

NOTE 4 - CONTRIBUTIONS AND GRANTS RECEIVABLE

At June 30, 2022, contributions and grants receivable are due to be collected as follows:

Within One Year Within Two to Five Years	\$ 1,931,388 750,000
GROSS	2,681,388
Less: Present Value Discount	(78,087)
CONTRIBUTIONS AND GRANTS RECEIVABLE (NET)	\$ 2,603,301

NOTE 5 - PROPERTY AND EQUIPMENT

Property and equipment at June 30, 2022 consists of the following:

Buildings Furniture, Fixtures and Equipment Building Improvements Museum Exhibitions and Media	\$ 30,118,137 3,821,420 2,246,983 2,000,882
ΤΟΤΑΙ	38,187,422
Less: Accumulated Depreciation	(20,760,774)
PROPERTY AND EQUIPMENT (NET)	\$ 17,426,648

Depreciation expense amounted to \$822,350 for the year ended June 30, 2022.

NOTES TO FINANCIAL STATEMENTS June 30, 2022

NOTE 6 - HISTORIC BUILDING AND LAND LEASE

In February 1987, JANM entered into a 50-year lease at \$1 per year with the City of Los Angeles for the use of land and a 33,000 square foot building (Historic Building). JANM restored the Historic Building and opened it to the public in May 1992. In February 1997, the original lease was superseded by a new 55-year lease with the City of Los Angeles for the same property, as well as three adjacent parcels of land. In 2002, the lease was amended to provide an additional 5,000 square feet for use by JANM. The present value of this lease is \$7,550,933 at June 30, 2022 based on a discount rate of 6.6%. Annual estimated contributed lease expense is \$594,060.

The Historic Building was further expanded and renovated to support the National Center for the Preservation of Democracy with a federal grant awarded in 2001. The construction was completed and the facility was opened in October 2005. The federal government retains a reversionary interest in the building costs purchased under the grant. As such, the building costs paid with the grant funds received are not recorded on JANM's financial statements. However, JANM is permitted to use the building rent-free. Accordingly, during the year ended June 30, 2007, JANM recognized the present value of the building costs as an asset in the amount of \$6,881,032 with a corresponding donor restricted contribution, based upon an estimated annual contributed rent expense of \$569,250 and a discount rate of 6.6%. A rent period of 25 years was used, approximating the estimated useful life of the building, as there is no definitive term for JANM's use of the building under the grant. The present value of the building costs was \$3,772,737 at June 30, 2022.

The total contribution for the use of the Historic Building and land lease of \$1,163,310 is presented net of related asset amortization of \$389,914, resulting in a net contribution of \$773,392 for the year ended June 30, 2022.

NOTE 7 - PAYCHECK PROTECTION PROGRAM LOAN

In March 2021, JANM received a second draw forgivable PPP loan in the amount of \$577,762. The second draw PPP loan, administered by the Small Business Administration (SBA), bears interest at a fixed rate of 1.0% per annum, has a term of five years, and is unsecured and guaranteed by the SBA. Interest accrues on the loan beginning with the initial disbursement; however, payments of principal and interest are deferred until the lender's determination of the amount of forgiveness applied for by the borrower is approved by the SBA. At June 30, 2022, the outstanding balance of JANM's second draw PPP loan was \$577,762.

Subsequent to year-end, in August 2022, JANM received full forgiveness of its second draw PPP loan with respect to the eligible expenses incurred during the covered period.

NOTES TO FINANCIAL STATEMENTS June 30, 2022

NOTE 8 - TERM LOAN

In January 2021, JANM entered into a term loan with a bank in the original principal amount of \$2,375,000. The term loan is subject to a fixed interest rate of 4% and is payable in monthly principal installments of \$20,833. The term loan matures in August 2030 and is secured by substantially all the assets of JANM. The term loan is subject to certain covenants, including a debt service coverage ratio. While JANM was out of compliance with the debt service coverage ratio at June 30, 2022, a waiver was received subsequent to year-end from the bank.

Future maturities of the term loan as of June 30, 2022 are as follows:

Years Ending June 30

2023 2024 2025	\$ 250,000 250,000 191,667
TOTAL	\$ 691,667

NOTE 9 - ECONOMIC INJURY DISASTER LOAN

In May 2020, JANM received a \$150,000 COVID-19 Economic Injury Disaster Loan (EIDL), administered by the SBA and available under the provisions of the CARES Act for the purpose of meeting obligations and operating expenses that could have been met had the disaster not occurred. The EIDL has a term of 30 years and carries a fixed interest rate of 2.75%. Interest accrues on the loan beginning with the initial disbursement, and payments of principal and interest in the monthly amount of \$2,200 are due starting one year from the date of disbursement. In December 2021, the EIDL loan agreement was modified, increasing the loan amount to \$500,000, and deferring the due date for the initial payments on both loans. The maturity date of the EIDL loan is May 2050.

Future maturities of the EIDL loan as of June 30, 2022, are as follows:

Years Ending June 30

2023	\$ 11,494
2024	13,315
2025	13,680
2026	14,056
2027	14,442
Thereafter	 433,013
TOTAL	\$ 500,000

NOTES TO FINANCIAL STATEMENTS June 30, 2022

NOTE 10 - NET ASSETS WITH DONOR RESTRICTIONS

Net assets with donor restrictions at June 30, 2022 consist of the following:

Subject to Expenditure for Specified Purpose:	
New Core Exhibitions	\$ 1,484,818
Education	293,032
Tateuchi Democracy Forum	220,848
Discover Nikkei Project	217,125
Digitization of Collection	165,515
Other	128,556
Subject to Time Restrictions:	
Historic Building and Land Lease	11,323,670
General Operations	2,870,417
Subject to Appropriation:	
Unspent Endowment Earnings	2,670,943
Not Subject to Spending or Appropriation:	
Endowment Corpus	9,170,350
TOTAL NET ASSETS WITH	
DONOR RESTRICTIONS	\$ 28,545,274

Net assets were released from donor restrictions by incurring expenses satisfying the restricted purpose or by occurrence of the passage of time or other events specified by the donor as follows for the period June 30, 2022:

Satisfaction of Time Restrictions:	
LA Arts Recovery Fund	\$ 1,500,000
Historic Building and Land Lease	389,918
General Operations	1,049,166
Satisfaction of Purpose Restrictions:	
New Core Exhibitions	100,581
Tateuchi Democracy Forum	73,515
Other	521,322
Appropriation in Accordance	
with Endowment Spending Policy	 150,000
TOTAL NET ASSETS RELEASED	
FROM DONOR RESTRICTIONS	\$ 3,784,502

NOTES TO FINANCIAL STATEMENTS June 30, 2022

NOTE 11 - ENDOWMENT

JANM's donor-restricted endowment consists of its beneficial interest in split-interest agreements held by others, one investment fund and three unified pools of investments managed by JANM and established to support its operations and programs.

JANM classifies net assets that are perpetual in nature as (a) the original value of gifts donated to the permanent endowment, (b) the original value of subsequent gifts to the permanent endowment, and (c) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund. The remaining portion of the donor-restricted endowment fund that is not classified in net assets that are perpetual in nature is classified as purpose-restricted net assets until those amounts are appropriated for expenditure by JANM in a manner consistent with the standard of prudence prescribed by UPMIFA.

In accordance with UPMIFA, JANM considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

- 1) The duration and preservation of the fund
- 2) The purposes of JANM and the donor-restricted endowment fund
- 3) General economic conditions
- 4) The possible effect of inflation and deflation
- 5) The expected total return from income and the appreciation of investments
- 6) Other resources of JANM
- 7) The investment policy of JANM

<u>Return Objectives and Risk Parameters</u> - It is the purpose of the JANM's endowment fund to secure the future of JANM and to support its programs and operations as designated by the Board.

The primary long-term financial objective is to preserve and enhance the real (i.e., inflation-adjusted) purchasing power of the endowment through a prudent long-term investment strategy. An additional objective is to provide a relatively predictable, stable, and (in real terms) constant stream of current income for JANM's annual operating needs.

The primary investment objective of the endowment is to earn an average annual return over a full market cycle (typically three to five years) above that of the target allocation if invested in the appropriate benchmarks as determined by the Investment Committee of the Board. JANM considers itself a risk-averse investor. That is, among various investment alternatives with comparable expected returns, the preference is for those having the lowest risk.

NOTES TO FINANCIAL STATEMENTS June 30, 2022

NOTE 11 - ENDOWMENT (continued)

<u>Strategies Employed for Achieving Objectives</u> - JANM manages its endowment on a total rate of return basis consisting of dividends, interest, and changes in market value of securities for the fiscal year, not favoring returns from one source over another. The investment portfolio is to be sufficiently balanced so that no single security or class of securities will have a disproportionate impact on the risk of the total portfolio.

<u>Spending Policy and How the Investment Objectives Relate to Spending Policy</u> - JANM has a policy governing the amount of endowment earnings that can be released annually for spending, consistent with the restrictions, if any, placed on the endowment by donors. The spending policy authorizes an annual distribution equal to 5% of the average market value of the portfolios as of the preceding 20 calendar quarters.

In establishing this policy, JANM considered the long-term expected return on its endowment. Accordingly, over the long term, JANM expects the current spending policy to allow its endowment to grow at an amount that will at least keep pace with expected inflation.

At times, the fair value of assets associated with these endowment funds may fall below the level that the donors require the Museum to retain as funds of perpetual duration. These deficiencies result from unfavorable market fluctuations. There were no endowment funds with deficiencies as of June 30, 2022.

Endowment Net Asset Composition by Type of Fund At June 30, 2022	 Corpus	Ι	Unspent investment Earnings	Total
Donor-Restricted	\$ 9,170,350	\$	2,670,943	\$ 11,841,293
ENDOWMENT NET ASSETS - DECEMBER 31, 2022	\$ 9,170,350	\$	2,670,943	\$ 11,841,293
Changes in Endowment Net Assets for the Year Ended June 30, 2022				
Endowment Net Assets - July 1, 2022 Additions Investment Return (Net) Change in Value of Split-Interest Agreements Appropriation of Endowment Assets for Expenditure	\$ 9,073,850 100,000 - (3,500) -	\$	4,317,495 - (1,496,551) - (150,000)	\$ 13,391,344 100,000 (1,496,551) (3,500) (150,000)
ENDOWMENT NET ASSETS - JUNE 30, 2022	\$ 9,170,350	\$	2,670,944	\$ 11,841,293

NOTES TO FINANCIAL STATEMENTS June 30, 2022

NOTE 12 - EMPLOYEE BENEFIT PLAN

JANM has a defined contribution retirement plan covering substantially all of its employees. The Board annually determines the amount to be contributed to the plan. Participants are fully vested after five years of service. JANM made contributions of \$20,226 to the plan during the year ended June 30, 2022.

NOTE 13 - AVAILABILITY AND LIQUIDITY OF FINANCIAL RESOURCES

The total financial assets held by JANM at June 30, 2022, and the amounts of those financial assets that could be made available for general expenditures within one year of the date of the statement of financial position are summarized in the following table:

Financial Assets at June 30, 2022: Cash and Cash Equivalents Investments Contributions and Grants Receivable	\$ 9,577,284 21,228,078 2,603,301
TOTAL FINANCIAL ASSETS AT JUNE 30, 2022	33,408,663
Less Amounts Not Available to Be Used within One Year, Due to: Donor-Imposed Restrictions:	
Purpose Restrictions	(2,509,894)
Time Restrictions	(1,698,268)
Endowments and Unspent Endowment Earnings Board Designations:	(11,841,293)
Board Designated Reserve	(9,681,077)
FINANCIAL ASSETS AVAILABLE TO MEET GENERAL EXPENDITURES WITHIN ONE YEAR	\$ 7,678,131

JANM regularly monitors liquidity required to meet its operating needs and other contractual commitments, while also striving to maximize the investment of its available funds. As part of JANM's liquidity management, it has a policy to structure its financial assets to be available as its general expenditures, liabilities, and other obligations come due.

In addition, the Board designated reserve of \$9,681,077, established for exhibitions, capital improvements, and other projects, and could be made available for general operations and liquidity needs upon Board approval.